AGENDA

I. CALL TO ORDER

II. GENERAL MATTERS
   A. Changes/Approval of Agenda
   B. Approval of Minutes: May 2 Ellen Pinto Meeting
   C. Approval of Minutes: May 9 Regular Board Meeting
   D. Introductions & New Hires
   E. Correspondence
   F. Board Report

III. PRESENTATION
   A. Student Voice: International Program
   B. Instructional Innovations Grant Presentation

IV. ACTION ITEMS
   A. First Read Elimination of Advanced Placement (AP) Fees
   B. First Read of 2018-2019 Operating Budget
   C. First Read of ASTCC 2018-2019 Budget
   D. Election of Board Officers for 2018-19

V. NON-ACTION ITEMS
   A. Pathway to Completion: Associates in Music Graduates

VI. REPORTS
   A. Associated Students
   B. Faculty
   C. Classified Staff
   D. Foundation
   E. Legislative
   F. President

VII. PUBLIC COMMENT/REMARKS

VIII. EXECUTIVE SESSION
      Under ROW 42.30.110, an executive session may be held for the purpose of receiving and evaluating complaints against or reviewing the qualifications of an applicant for public employment or reviewing the performance of a public employee; consultation with legal counsel regarding agency enforcement actions or actual or potential agency litigation; considering the sale or acquisition of real estate; and/or reviewing professional negotiations.

IX. BOARD ACTION AS A RESULT OF EXECUTIVE SESSION

X. ADJOURNMENT
   Interpreters for people with hearing impairments and Braille or taped information for people with impairments can be provided. Please contact Kelly Maxfield, Office of the President at 6501 South 19th St., Tacoma WA 98466; Tel: 253/566-5169 or e-mail kmaxfield@tacomacc.edu.
MINUTES

Board Members
Bob Ryan
James Curtis
Gretchen Adams
Lois Bernstein
Liz Dunbar

Administrators/Staff/Students
Ivan Harrell
Sonja Morgan
Marcel Augustin
John Falskow
Anne Lyman
Marcia Moe

Rick Brady
Sam Ahmad
Clarisa Leu-Rodriguez
Amunoo Tembo
Mary Chikwinya
Kelly Maxfield

I. CALL TO ORDER

Board Chair Ryan called the meeting to order at 3:32 p.m.

II. ELLEN PINTO OUTSTANDING STUDENT AWARD

Interviews and Selection – Nominations for three students, Sam Ahmad, Marcel Augustin, and Clarisa Leu-Rodriguez, were submitted to the Board. The three students were individually interviewed by the Trustees and asked the same questions.

The Board discussed the responses of the candidates to determine which nominee would receive the Outstanding Student of the Year Award. The award recipient will receive a plaque and $1,000 and the two other finalists will each receive a certificate and a monetary award of $500 at the Student Awards Ceremony on May 15, 2018.

MOTION: Upon a motion by Board Chair Ryan, the Board granted the Ellen Pinto Student of the Year Award to Marcel Augustin.

III. ADJOURNMENT

There being no further business, the meeting adjourned at 5:11 p.m.

Bob Ryan, Chair
Tacoma Community College  
Board of Trustees Regular Meeting  
May 9, 2018 4:00 p.m.  
College Board Room #120, Building 12  

MINUTES  

Board Members  
Bob Ryan  
James Curtis  
Liz Dunbar  
Gretchen Adams  
Lois Bernstein (via phone)  

Administration/Faculty/Staff/Guests  
Mike Goncharuk  
Joe Shannon  
Lynette Crumity  
Max Harned  
Margi Harned  
Bill Ryberg  
Matt Smith  
Dolores Haugen  
Nermalyn Edwards  
Cliff Frederickson  
Tina Hagedorn  
Kerry Ramroop  
Sultana Shabazz  
Ivan Harrell  
Kelly Maxfield  
Stacy Roska  
Tiffanie Fortune  
Candace Watkins  
Odette Allen  
Rob Olsen  
Tod Treat  
Katie Guilford  
Dave Howard  
Will Howard  
Pattie Green  
Kelley Sadler  
Sonja Morgan  
Debbi Olson  
Rebecca Jayasundara  
Janine Mott  
Patti Hermoso  
Sharon Rivera  
Valerie Robertson  
Rick Brady  
Hospitality Ward  
Jinny Boule  
Jerrie McLin  
Char Gore  
Kim Lee  
Kristina Young  
Ashlynn Poe  
Beth Brooks  

I. CALL TO ORDER  
Chair Ryan called the meeting to order at 4:00 p.m.  

II. General Matters  
A. Changes/Approval of Agenda  
MOTION: A request was made by Chair Ryan to add an action item regarding Co-Presidents compensation to the agenda. Upon a motion by Board Co-Chair Curtis, the Board unanimously approved the agenda as changed.  

B. Approval of Minutes:  
April 11, 2018 Board Meeting  
MOTION: Upon a motion by Board member Dunbar, the Board unanimously approved the minutes of the April 11, 2018 Board Meeting.  

C. Introductions  
Chair Ryan introduced Dr. Ivan Harrell to those in attendance. Dr. Harrell thanked the Board of Trustees for selecting him to lead the college. He also thanked the college community for welcoming him warmly these past two weeks. It is a dream come true for him to lead Tacoma Community College.  

Board member Ryan introduced Executive Vice President Tod Treat, who introduced Dr. Sharon Rivera. Dr. Rivera is the new Director of MESA for TCC. She formerly worked in the same position at Highline Community College.  

Assistant AG Rick Brady introduced Katie Blinn who works in Olympia in Labor and Personnel for the Attorney General’s Office.  

D. Correspondence  
None  

E. Board Report
• Board Vice-Chair Curtis attended the April 11 regular Board Meeting, the April 20 Special Board Meeting, and the May 2 Ellen Pinto Award Board Meeting. James participated on a People of Color in Law Enforcement Panel for Dr. Loveless-Morris and Dr. Cho in the Sociology Department.

• Board Member Dunbar attended the April 11 regular Board Meeting, the April 20 Special Board Meeting, and the May 2 Ellen Pinto Award Board Meeting. Liz attended the May 2 Multicultural Advisory Council meeting on campus. Fundraising and awards season is busy and she has attended the YWCA Luncheon, Rotary 8 Auction, Graduate Tacoma, UWT Business School Awards Ceremony, and the UWT Urban Studies Lecture.

• Board Member Adams attended the April 11 regular Board Meeting, the April 20 Special Board Meeting, and the May 2 Ellen Pinto Award Board Meeting. Gretchen attended the Rotary 8 Auction and the Girl Scouts Luncheon in the community. She also attended the TCC Foundation Welcome Dinner for Dr. Harrell on May 7 where she met new Director of Development, Lynette Crumity.

• Chair Ryan attended the April 11 regular Board Meeting, the April 20 Special Board Meeting, and the May 2 Ellen Pinto Award Board Meeting. Bob met with Jesse Young who represents the 26th Legislative District and with Larry Seaquist, former Legislator who continues to work on education initiatives.

• Board Member Bernstein attended the April 11 regular Board Meeting, the April 20 Special Board Meeting, and the May 2 Ellen Pinto Award Board Meeting. Lois also attended the Graduate Tacoma Event, the UWT Business School Awards, and the UWT Urban Studies lecture. Lois is helping to organize the Health Careers Collaborative with CHI Franciscan, Multicare, Tacoma Schools, and TCC to develop a Healthcare focused high school within Stadium HS starting in the fall of 2018.

III. PRESENTATION
Student Voice – HIM BAS Graduates - Char Gore and Kim Lee
Char and Kim introduced the first graduates from the Health Information Management BAS Degree offered at TCC. Stacy Roksa, Tiffany Fortune, Jinny Boule, and Jerrie McLin will all participate in our June Commencement. All four received their AA degrees from Tacoma Community College and all are full time Healthcare Professionals at Madigan, the Department of Veteran Affairs, and Harborview.

IV. ACTION ITEMS

A. Approve Faculty Emeritus – Tod Treat
Dean Yvonne Unnold nominated Dr. Linda Duchin, retired Anthropology Professor, for Faculty Emeritus. Former Co-Presidents Mary Chikwinya and Bill Ryberg recommend that the Board of Trustees approve this recommendation. Upon a motion by Board member Adams, the board voted unanimously to grant Faculty Emeritus to Dr. Linda Duchin.

B. Compensation for Interim Co-Presidents – Bob Ryan
The interim contracts for Bill Ryberg and Mary Chikwinya agreed to compensate them until June 30, 2018. They are assisting in the transition of Dr. Harrell since his first day of employment on May 1, 2018. Upon a motion by Board member Adams, the Board voted to fulfill the end date of the original contracts and continue to pay them at the negotiated salary until June 30, 2018.

C. TCC Food Pantry Naming Recognition – Bill Ryberg
The idea for a TCC food pantry began in Professor Rob Olsen's classroom as a project for students Ashley Ngo and Maylonna Harris who created a feasibility study and survey about food insecurity on campus.
The students developed a comprehensive business plan and the survey revealed that fifty-five percent of students on campus have two meals or less per day. Nearly twenty-five percent are not able to eat before attending their classes each day.

Bill Ryberg obtained a $15,000 grant from the Key Bank Foundation to pilot a one-year plan for a campus food bank. Rob Olsen, Mary Jane Oberhofer, and Kelli Johnston presented their idea to campus groups, students, and the TCC Foundation Board members. This is when Max and Margi Harned became interested in the project and began their own research. Upon learning how prevalent food insecurity is on college campuses nationwide, they decided to get involved.

The Harned’s donated $50,000 in support of the TCC Food Pantry that will touch 2000-3000 students on the campus and be housed in building 17. Their goal is to turn the tide for students. Max shared his mantra for life, "We make a living by what we make but we make a life by what we give."

Upon a motion by Board member Adams, the Board voted unanimously to name the food pantry the “Max and Margi Harned Titan Food Pantry.

V. NON-ACTION ITEMS

A. Pathway to Completion: Distinction Pathways – Kristina Young
The Global Studies Distinction Pathway is a twenty plus credit co-curricular Capstone that accommodates both Professional/Technical and Academic Transfer degree-seeking students. When students finish the pathway, they will be able to demonstrate detailed knowledge about other parts of the world such as geography, history, cultures, and political and economic systems. Currently a MOU is being discussed with Washington State University’s Global Studies Minor.

Honors Distinction Pathway has participation from four divisions on campus with fifteen sections offered from winter 2017 through spring 2018. There are nearly 300 students participating in the program in 2017-18. MOUs are being negotiated with UWT’s Global Honors Program and WSU’s Honors College.

B. TCC Library Street Art Mural – Candice Watkins & Odette Allen
Library & Archives are leading a project of a street art-style mural inside the TCC Library that will cover two of the large walls in the main room of the Library. An advisory group of faculty and students came together in fall and winter quarters to create a theme for the project to include the concepts of “Open, Connection, Growth, and our natural Pacific NW and Puget Sound surroundings.” This spring, the design work is beginning with a plan to start painting between summer and fall quarters. These concepts tie directly to the Library’s mission and all four of the college’s strategic goals; Create Learning, Achieve Equity, Engage Community, and Embrace Discovery.

Candace and Odette applied for a grant but no funds were awarded to the project. Internal TCC funds will fund the project. Student Senate representatives and faculty strongly support the mural project. When the design phase is finished, Dr. Harrell asked the group to share with Faculty, Staff, and Students for feedback. There will be a final approval process created before the painting begins.

C. Recognition of Co-Presidents – Bob Ryan
Bob thanked Mary Chikwinya and Bill Ryberg for leading the campus during the 18-month transition and expressed appreciation of a job well done. The campus is in a better place for their hard work and collaborative effort. Bob presented Bill and Mary with Hilltop Glass bowls in Titan Blue and Gold.
VI. REPORTS
A. Associated Students Report – Kerry Ramroop, ASTCC President:
- TCC students attended five of the Diversity Film Festival events at the Grand Theatre.
- April 22nd, students attended a Seattle Sounders game at Centurylink Field.
- Louder than a Bomb Poetry Slam was held in the Student Center on April 28.
- On May 10, the ASTCC will visit Mission Creek for a panel on Student Leadership.
- An outdoor kickball event takes place on Friday, May 11 from 1:00 – 4:00 p.m.
- On May 11 at 6:30 p.m., a fashion show and dance show occurs in the Student Center.
- The Student Awards Ceremony is on May 15 from 5:30 – 8:30 p.m.
- The next Student Development Luncheon is on May 23 in Building 11.

B. Faculty Report—Dave Howard, Faculty Union Representative:
- Dave thanked Co-Presidents Chikwinya and Ryberg for leading the college the past 18 months.
- Congratulations to Dr. Duchin for achieving Emeritus Faculty status.
- Welcome Dr. Harrell. Dave enjoyed participating in the search process.

C. Classified Staff Report - Will Howard, Classified Staff Representative:
- The Classified Staff Breakaway occurs on May 31 at CI Shenanigans.
- Election ballots for classified committees and officer positions are being distributed on Thursday, May 10.
- The May Classified Showcase is Patti Hermoso, office assistant for E-Learning. Patti is a Classified Union Representative and serves on the Classified Council. She is a 10-year veteran of the United States Army and is Building 16’s Safety Officer. She is a co-owner of Tacoma Games, a store and activity space specializing in tabletop gaming. Patti sings soprano with the Northwest Repertory Singers and supports the TCC Brass Ensemble. Her goal is to write a book someday.

D. Foundation Report - Tina Hagedorn
- The Foundation is recruiting new board members.
- Working with Bill Ryberg while he was Interim Co-President was a great experience. He performed both jobs seamlessly.
- The Foundation had its’ best fundraising year in 2017-18.

Legislative Report – Bill Ryberg, Co-President and VP for College Advancement:
- No report this month.

E. President’s Report – Ivan Harrell
- The State Board approved TCC’s third BAS degree in Applied Management.
- TCC’s PTK Chapter attended the national convention in Kansas City and were acknowledged as one of the top 35 chapters (out of 1300 chapters globally).
- The last day of Rick Mahaffie’s art exhibit was May 4. It was a wonderful exhibit. The Student Art Show begins on May 14 in the Art Gallery.
- Attended the Fresh Start event this morning in building two and heard words such as “welcoming and engaging” from numerous participants in the program.
- On May 7, attended the TCC Foundation Welcome Dinner. Thank you for welcoming me to campus and Tacoma!

VII. PUBLIC COMMENT/REMARKS
Former and current student Hospitality Ward discussed accommodation and disability issues she has encountered at TCC. The Leadership Team will follow up.

VIII. EXECUTIVE SESSION
No Executive Session.

IX. BOARD ACTION AS A RESULT OF EXECUTIVE SESSION
N/A
X. **ADJOURNMENT**
There being no further business, the meeting adjourned at 5:36 p.m.

______________________________
Robert Ryan, Chair
BACKGROUND

Advanced Placement is one of the multiple measures used for placement for students, such as SAT Test scores and High School Articulation Agreements. For more than 20 years, TCC has charged a $10.50 per course fee for posting Advanced Placement (AP) Test Credits on a student's TCC transcript. AP Test scores of 3 and above are eligible for TCC course credit. AP test score evaluation is an established equivalency. We do not charge a fee for other multiple measure placements. We also do not charge a fee for posting transfer credit from other Colleges.

Significant Enrollment Services and Financial Services staff time goes into the collection of this nominal fee for posting Advance Placement (AP) credit.

The chart below indicates the number of AP credits submitted and revenue generated during the period of July 2017 and May 2018.

<table>
<thead>
<tr>
<th>Date range</th>
<th>Students – not all submittals eligible for credit</th>
<th>Fees Generated for students eligible for credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>7/1/16 to 6/30/17</td>
<td>132</td>
<td>$1338.90</td>
</tr>
<tr>
<td>7/1/17 to 5/31/18</td>
<td>84</td>
<td>$1438.50</td>
</tr>
</tbody>
</table>

STATUS

We continue to charge this fee.

RECOMMENDATION

It is recommended that TCC remove the $10.50 per course fee for posting Advanced Placement (AP) Test Credits on a student's transcript.

Elimination of this fee will result in reduced staff time to evaluate, post and collect fee for AP credit and potentially encourage students to use these credits to support their goal completion. This will also be consistent with our practice of accepting transfer credit and other multiple measures.
BACKGROUND

The 2018-19 Proposed Operating Budget is built on an expected State Allocation to TCC of $26,034,235 (Allocation #1), and Local Revenue of $23,239,655 for a total operating budget of $49,273,890. The prior year revenue budget was $46,589,531.

Revenue:

State Allocation Adjustments to TCC Budget result in an increase of $1.5M, or 6.1%, and include:

- An increase of $514,800 in base funding;
- An increase of $705,816 earmarked for health and pension rate changes, and wage increases authorized by the legislature;
- An increase of $270,582 for program funding such as Aerospace, College Affordability, Guided Pathways, MESA and Worker Retraining.

Local Revenue Changes to TCC Budget result in an increase of $1.2M, or 5.4%, and include:

- An increase of $1,400,000 for Running Start reflecting higher anticipated FTE and a 23% increase in RS reimbursement rates;
- A decrease of $406,840 for Tuition revenue due to projected decline in FTE;
- State Authorized 2.2% Tuition Increase;
- Recognition of anticipated tuition waivers amounting to $3,250,000.

Expenses:

- An increase of $1,742,345 for Salaries due to salary increases, faculty PAU’s, new hires and an increase in the minimum wage;
- An increase of $750,090 for Benefits;
- A decrease of $259,998 for Goods and services;
- An increase of $644,035 for Equipment including a $500K provision for IT and Facilities equipment replacement;
- An increase of $114,886 for travel;
- An increase of $275,684 for Worker Retraining Financial Aid and Opportunity Grants to align with the State Allocation model.

Additional notes:

- The budget is balanced and net revenue is projected at $0 for 2018-19.
- We now have an improved budget process with increased transparency.

Recommendation:

President Ivan Harrell, II recommends that the Board approve the Proposed 2018-19 Operating Budget.
**TACOMA COMMUNITY COLLEGE**

**Proposed Operating Budget 2018-2019**

*Actual and Projected Data based on GL Account Analysis Run 04.06.18.*

*FY 2019 FTE = 4759*

<table>
<thead>
<tr>
<th>Operating Revenue</th>
<th>2015-16 Actual</th>
<th>2016-17 Actual Subject to final close</th>
<th>2017-18 Beginning Budget Approved by BOT</th>
<th>2017-18 Projected Subject to final close</th>
<th>2018-19 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>STATE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Allocation</td>
<td>$20,262,548</td>
<td>22,561,538</td>
<td>$22,800,842</td>
<td>$23,078,382</td>
<td>$24,249,109</td>
</tr>
<tr>
<td>Tuition Back Fill</td>
<td>$119,691</td>
<td>344,871</td>
<td>$344,871</td>
<td>$344,871</td>
<td>$344,871</td>
</tr>
<tr>
<td>Worker Retraining Base</td>
<td>$1,052,698</td>
<td>1,012,698</td>
<td>$1,397,323</td>
<td>$1,440,255</td>
<td>$1,440,255</td>
</tr>
<tr>
<td>Worker Retraining Variable</td>
<td>$179,387</td>
<td>414,180</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td><strong>Sub-Total State Allocation</strong></td>
<td>$21,614,312</td>
<td>24,333,287</td>
<td>$24,543,036</td>
<td>$24,683,508</td>
<td>$26,034,235</td>
</tr>
<tr>
<td><strong>LOCAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Running Start</td>
<td>$4,445,049</td>
<td>4,440,709</td>
<td>4,600,000</td>
<td>$5,000,000</td>
<td>6,000,000</td>
</tr>
<tr>
<td>Bldg Fees From Excess Enrollment</td>
<td>$515,668</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td>General Fees/Overhead</td>
<td>$516,941</td>
<td>$1,377,909</td>
<td>$300,000</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>Tuition/Operating Fees</td>
<td>$18,880,212</td>
<td>18,826,917</td>
<td>17,146,495</td>
<td>$18,475,603</td>
<td>$16,739,655</td>
</tr>
<tr>
<td><strong>Sub-Total Local Revenue</strong></td>
<td>$24,357,870</td>
<td>24,645,535</td>
<td>$22,046,495</td>
<td>$23,975,603</td>
<td>$23,239,655</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td>$45,972,182</td>
<td>48,978,822</td>
<td>$46,589,531</td>
<td>$48,839,111</td>
<td>$49,273,890</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating Expense</th>
<th>2015-16 Actual</th>
<th>2016-17 Actual Subject to final close</th>
<th>2017-18 Beginning Budget Approved by BOT</th>
<th>2017-18 Projected Subject to final close</th>
<th>2018-19 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>23,816,655</td>
<td>27,121,813</td>
<td>29,429,230</td>
<td>29,429,230</td>
<td>31,171,575</td>
</tr>
<tr>
<td>Benefits</td>
<td>7,998,417</td>
<td>9,580,908</td>
<td>10,177,618</td>
<td>10,177,618</td>
<td>10,927,708</td>
</tr>
<tr>
<td>Goods &amp; Services</td>
<td>5,172,824</td>
<td>5,834,886</td>
<td>5,030,000</td>
<td>4,377,643</td>
<td>4,770,002</td>
</tr>
<tr>
<td>Equipment / Leases</td>
<td>599,961</td>
<td>699,870</td>
<td>670,000</td>
<td>949,426</td>
<td>1,314,035</td>
</tr>
<tr>
<td>Travel</td>
<td>211,500</td>
<td>233,950</td>
<td>250,000</td>
<td>221,103</td>
<td>364,886</td>
</tr>
<tr>
<td>Worker Retraining Financial Aid</td>
<td>431,323</td>
<td>476,854</td>
<td>450,000</td>
<td>559,841</td>
<td>446,272</td>
</tr>
<tr>
<td>Opportunity Grants</td>
<td>279,412</td>
<td>279,412</td>
<td>279,412</td>
<td>279,412</td>
<td>279,412</td>
</tr>
<tr>
<td><strong>Total Operating Expense</strong></td>
<td>38,230,680</td>
<td>43,948,281</td>
<td>46,006,848</td>
<td>45,714,861</td>
<td>49,273,890</td>
</tr>
</tbody>
</table>

**Estimated Net Revenue**

| Estimated Net Revenue | 7,741,502 | 5,030,541 | 582,683 | 3,124,250 | 0 |
BACKGROUND

Each year a student-led committee reviews S&A requests for the upcoming fiscal year. The students allocate funds based on conservative projections of enrollment and with concern to maintaining a reserve fund for special projects, as well as, a “rainy-day” fund to cover debt service in case of a major decrease in enrollment. As TCC is experiencing a decline in enrollment, the S&A committee felt it best to look at temporary cuts in programming for 2018-2019 and ask all budget managers to begin identifying areas to trim for the 2019-2020 budget allocation cycle to balance the cuts across the board.

This year’s student S&A committee was chaired by the Vice President of Finance, Daniel Rounds, the Vice President of Legislation and Records, Dominick Bergeron, and two Student Senators: Cathy Pick and Athena. The non-voting advisor was Sonja Morgan, Director of Student Engagement.

The committee spent approximately 20 hours over the past month. They began by learning about the S&A process, establishing a philosophy of fiscal responsibility and student-centered programs and services, reviewing requests and diligently going through each budget item. The committee considered multiple scenarios to accomplish their charge of a 7% cut. Below is a summary of the numbers the committee was working with.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,438,712</td>
<td>$1,553,032</td>
<td>$1,550,963</td>
<td>$1,443,739</td>
</tr>
</tbody>
</table>

Projected 2018-2019 Revenue: $1,460,000

STATUS

The 2018-2019 proposed ASTCC S&A Budget has been reviewed by the Vice President of Student Services, the Vice President of Administrative Services, and passed through the student S&A committee and was approved by a vote of the Student Senate.

RECOMMENDATION

The Board approve the proposed allocations for the 2018-2019 S&A Budget presented by the Associated Students of Tacoma Community College.
CURRENT STUDENT FEES*

<table>
<thead>
<tr>
<th>Services and Activities</th>
<th>1-10 credits</th>
<th>11-18 credits</th>
<th>*per credit</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$10.58</td>
<td>$6.15</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,553,032</td>
<td>$1,550,963</td>
<td>$1,443,739</td>
</tr>
</tbody>
</table>

SUMMARY TOTALS

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Services</td>
<td>$949,965</td>
<td>$953,435</td>
<td>$876,522</td>
</tr>
<tr>
<td>3</td>
<td>Club/Organizations</td>
<td>$549,567</td>
<td>$544,028</td>
<td>$526,271</td>
</tr>
<tr>
<td>4</td>
<td>Miscellaneous</td>
<td>$30,000</td>
<td>$30,000</td>
<td>$25,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL</td>
<td>$23,500</td>
<td>$23,500</td>
<td>$20,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,553,032</td>
<td>$1,550,963</td>
<td>$1,443,739</td>
</tr>
</tbody>
</table>
BACKGROUND

Manner of Election and Term of Office
The Chair and Vice Chair are each to be elected annually in June, taking office in September of that same year, and as applicable when an office becomes vacant, to serve until their successors are elected. The Board will elect individuals who accept the opportunity of the office using the following system:

A. **ELECTION OF CHAIR**
   In general, the first individual to be given the opportunity to accept or decline the position of Chair shall be the individual having the shortest remaining appointment term, regardless of the length of that remaining term. However, any member of the Board may be elected to serve as Chair. Typically the position of Chair rotates on a one or two year basis as determined by the board.

B. **ELECTION OF VICE-CHAIR**
   In general, the first individual to be given the opportunity to accept or decline the position of Vice-Chair shall be the individual whose remaining appointment term is next shortest to that of the Chair-Elect. However, any member of the Board may be elected to serve as Vice-Chair. Typically the position of Vice Chair rotates into the position of Chair.

STATUS
Attached are a chronological list since the year 2000 of Officers for the Board of Trustees and a list of expiration terms for each current Board member.

RECOMMENDATION
That Board members elect a chair and vice-chair of the Board of Trustees and that these newly elected officers assume office beginning September 1 and hold office until their respective successors shall be elected and assume the office.
Tacoma Community College

Board of Trustees’ History of Terms

And

Order of Term Expiration

Bob Ryan  
December 2010 – September 30, 2012  
October 1, 2012 – September 30, 2022

Gretchen Adams  
November 2013 – September 30, 2018

James Curtis  
May 1, 2015 – September 30, 2019

Liz Dunbar  
October 2010 – September 30, 2015  
October 1, 2015 – September 30, 2020

Lois Bernstein  
January 1, 2017 – September 30, 2021
<table>
<thead>
<tr>
<th>YEAR</th>
<th>BOARD CHAIR</th>
<th>BOARD VICE CHAIR</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000-2/02</td>
<td>Laurie Jinkins</td>
<td>Lorna Ovena</td>
</tr>
<tr>
<td>2/2002-4/02</td>
<td>Lorna Ovena</td>
<td>Dave Edwards</td>
</tr>
<tr>
<td>4/02-6/03</td>
<td>Dave Edwards</td>
<td>John Lantz</td>
</tr>
<tr>
<td>2003-04</td>
<td>Dave Edwards</td>
<td>Fred Whang</td>
</tr>
<tr>
<td>2004-05</td>
<td>Fred Whang</td>
<td>Laurie Jinkins</td>
</tr>
<tr>
<td>2005-06</td>
<td>Laurie Jinkins</td>
<td>Marilyn Walton</td>
</tr>
<tr>
<td>2006-07</td>
<td>Dave Edwards</td>
<td>Marilyn Walton</td>
</tr>
<tr>
<td>2007-08</td>
<td>Fred Whang</td>
<td>Marilyn Walton</td>
</tr>
<tr>
<td>2008-09</td>
<td>Dave Edwards</td>
<td>Don Dennis</td>
</tr>
<tr>
<td>2009-10</td>
<td>Laurie Jinkins</td>
<td>Don Dennis</td>
</tr>
<tr>
<td>2010-11</td>
<td>Don Dennis</td>
<td>Chad Wright</td>
</tr>
<tr>
<td>2011-12</td>
<td>Don Dennis</td>
<td>Chad Wright</td>
</tr>
<tr>
<td>2012-13</td>
<td>Chad Wright</td>
<td>Liz Dunbar</td>
</tr>
<tr>
<td>2013-14</td>
<td>Chad Wright</td>
<td>Liz Dunbar</td>
</tr>
<tr>
<td>2014-15</td>
<td>Liz Dunbar</td>
<td>Bob Ryan</td>
</tr>
<tr>
<td>2015-16</td>
<td>Bob Ryan</td>
<td>Gretchen Adams</td>
</tr>
<tr>
<td>2016-17</td>
<td>Bob Ryan</td>
<td>Gretchen Adams</td>
</tr>
<tr>
<td>2017-18</td>
<td>Bob Ryan</td>
<td>James Curtis</td>
</tr>
<tr>
<td>2018-19</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>